

## Executive Committee Minutes



The Executive Committee met at 14:00-18:00 hours on Monday 4, 09:30-18:00 hours on Tuesday 5 and 09:00 – 15:00 hours on Wednesday 6 February 2013 at the ISAF Secretariat, Southampton, UK.

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### Present:

Carlo Croce - President  
HM King Constantine - President of Honour  
George Andreadis- Vice-President  
Chris Atkins - Vice-President  
Adrienne Greenwood - Vice-President  
Nazli Imre- Vice President  
Gary Jobson- Vice-President  
Quanhai Li - Vice-President  
W. Scott Perry – Vice-President  
Jerome Pels – Chief Executive Officer

### In attendance:

Helen Fry - Head of Administration  
Alastair Fox – Head of Competitions  
Dan Jaspers – Training and Development Manager  
Tamsin Rand – Communications Manager  
Jason Smithwick – Head of Technical and Offshore

## 1. Opening of the Meeting

The President welcomed everyone to the meeting.

### (a) CEO

The new position of Chief Executive Officer of the International Sailing Federation has been finalised.

### **Decision**

**The Constitution Committee will be asked to prepare submissions with the necessary changes to the Regulations and Constitution as a consequence of this decision.**

## 2. Minutes of the Previous Meeting

### (a) Minutes

The minutes of the Executive Committee meeting of 11 November and 10-11 December 2012 (circulated and approved after the meeting) were approved with the addition that Vice President George Andreadis and Vice President Gary Jobson were appointed as the ISAF delegates to the Offshore Racing Congress (ORC).

### (b) Matters Arising

#### i) International Association for Disabled Sailing (IFDS)

Chris Atkins reported on a general discussion he had with representatives of the IFDS in Miami.

#### **Decision**

**The CEO, Chris Atkins and Scott Perry will discuss with IFDS the possibility of integrating the two organisations with the aim of drawing up an MOU. The Executive Committee will receive a report in April and present a full report to Council at the Mid-Year meeting.**

## 3. Finance

### (a) Management Accounts

The CEO presented the Management Accounts for the 4<sup>th</sup> Quarter 2012.

### (b) Budget 2013

The CEO presented a four year cash flow forecast and the detailed budget for 2013.

### (c) ISAF Debtors

The company debtors were noted.

### (d) Isle of Man Trust and ISAF Deposits

An update on the Isle of Man Trust and the ISAF Deposits was received from the Treasurer.

### (e) Audit Committee

The minutes for the November 2012 meeting were noted.

#### **Decision**

**The proposed amendments about constituting the Audit Committee and its terms of reference were approved. The Constitution Committee will be asked to review these changes and a submission will be put forward to Council at the Mid-Year meeting.**

## 4. Secretariat

Presentations were received from:

- (a) Administration Department
- (b) Communications Department
- (c) Competitions Department
- (d) Technical and Offshore Department
- (e) Training and Development Department

## 5. Governance

- (a) Working Parties
  - i) The proposed list of Working Parties was noted.

### **Decisions**

**The Chairmen of the committees should review the membership of their respective Working Parties and be prepared to make further recommendations to the Executive Committee at the Mid-Year Meeting that reflects geographical spread, gender balance, athletes' representation and mixture of new and experienced Committee members.**

**The Chairmen should also consult with the responsible Vice-President and CEO and draft action plans for each Working Party.**

**The work of the Working Parties will be reviewed on an on-going basis and the Executive Committee reserve the right under Regulation 5.5.1 to review the membership of the Working Parties.**

- ii) Events Appointment Working Party

ISAF has the right to appoint Race Officials for certain events listed in the ISAF Regulation in order to ensure that for those events the Race Officials selected are fully trained and qualified for that event. When the ISAF has the right to appoint or approve the appointment of Race Officials pursuant to Regulation 25.8 or otherwise and with the exception of the appointment of Olympic Juries pursuant to Regulations 23.3 and 23.3.1, in the exercise of such right or obligation the Executive Committee shall appoint a working party to make the appointments or to give approvals.

### **Decision**

**The Event Appointment Working Party will consist of:**

**Margriet Pannevis (NED) – Chair**

**Peter Shrubbs (BER)**

**Bjorn Anker-Moller (DEN)**

**Chris Atkins (GBR)**

**Jon Napier**

- (b) ISAF Medals

### **Decisions**

**The following awards have been granted:**

### **Gold Medal**

**Jack Caldwell (USA)**  
**Charley Cook (USA)**  
**Teresa Lara (VEN)**  
**Alberto Predieri (ITA)**  
**Ralph Roberts (NZL)**  
**Eric Tulla (PUR)**

**Silver Medal**

**Jack Lloyd (NZL)**

(c) Legal Claim

The CEO reported on the legal challenge from the International RS:X Class Association Limited. It was agreed amongst the parties that hearing date was vacated and that the matter of cost is to be settled by the Judge.

(d) Rule 69 Hearings

i) The decision of the Swedish Sailing Federation's Rule 69 Case was received. In both Cases the decision of the National Authority was confirmed with the note that in both case the respondents can appeal to the ISAF Review Board.

**Decision**

**The Executive Committee confirmed the conclusions of the Swedish Sailing Federation. The ISAF Eligibility of Anders Kuikka and Ann Kuikka have been suspended until 18 June 2013.**

ii) The decision of the Federacion Argentina De Yachting's Rule 69 Case was received.

**Decision**

**The Executive Committee confirmed the conclusions of the Federacion Argentina De Yachting. The ISAF Eligibility of Mr Leandro Martin Lugue has been suspended until 30 October 2017.**

**6. International Sports Update**

(a) IOC

The CEO reported on the IOC Executive Boards meeting to be held on 12 February in which they will vote on the proposal for the Core Sports for the 2020 Olympic Games. The core sports will consist of 25 sports, which means that one of the sports included in the 2012 Olympic Games will be dropped. The 'dropped sport' can then compete with seven other candidate sports (baseball and softball, karate, squash, roller sports, sport climbing, wakeboarding and the martial art of wushu) to be included in the 2020 Games in a vote by the 125<sup>th</sup> IOC Session which will be held in September in Buenos Aires (Argentina). In the same session on 7 September the decision will be taken on the Host City for the 2020 Summer Olympic Games. The candidate cities are: Tokyo, Madrid and Istanbul.

(b) ASOIF

One of the important issues for ASOIF this year is how the IF share of the revenue from the 2016 Olympic Games will be split between the International Federations with a final decision to be expected in September 2013. The other important project is the ISIS project. The principle objective of the ISIS project is to create a Common Data Platform where data could be gathered from the ASOIF members, stored in a central database, and provided as a data feed of information and biographies to the Summer Olympic Games. The ISIS Platform would solve a number of problems that have been identified by the ASOIF members with the way data is currently provided for the Olympic Games and could also provide a number of additional benefits to the ASOIF members such as the creation of a common standard for database structures amongst the ASOIF members (and ultimately all IFs)..

(c) SportAccord

An outline of the new multiple sport games was received and it was noted that the current President Hein Verbruggen was standing down and elections are to be held in May in St Petersburg, Russia. Regarding the Beach Games, in which ISAF would participate with Windsurfing and Kiteboarding events, the CEO reported that after several months of study and collaboration with the potential Brazilian Host (Florianopolis / Itajai, Santa Catarina), SportAccord has decided to delay the launch of the first edition of the SportAccord World Beach Games. Although they have had the highest level of political support from the regional/state, city and NOC officials, there have been concerns related to the Host's financial capability to support such an Event. These concerns could not be reconciled in the very short term.

## 7. ISAF Commissions

The minutes and summary recommendations of the ISAF Commissions was received.

(a) Sailor Classification Commission

**Decisions**

**The criteria for sailors to be designated Group 1 and 3 will be reviewed.**

**The Registration Data Working Group will form part of a larger Sailor ID project.**

(b) Coaches Commission

**Decision**

**The Coaches Commission should prepare a paper on the details of the Coaches Registration initiative for the Executive Committee to consider at the Annual Conference 2013.**

(c) Medical Commission

The Medical Commission expressed concerns about the current testing (trigger levels for testing positive for the substance of Cannabis. It may be that athletes through passive smoke inhalation could test positive. It was felt that this is an issue for all sports and ISAF would follow the WADA guidance on this subject, but noted that education is important to avoid problems.

**Decisions**

**The Medical Commission are authorised to write to WADA requesting a review of the length of time TUEs are given for insulin dependent diabetics from 2 years to 4. An £8000 budget is given to send 3 representatives to perform another injury surveillance survey at the ISAF Youth Worlds Championships 2013 and the ISAF World Championships 2014 in Santander.**

- (d) International Regulations Commission

There were no recommendations.

- (e) Athletes Commission

The Executive Committee received a study paper prepared by Vice President Chris Atkins and ISAF Head of Competitions Department on the ISAF Athletes Commission (AC) following the Council Decision to review the Commission. The recommendations were endorsed and after consultation with members of the current Commission a final proposal is to be dealt with at the Mid-Year Meeting.

### **Decisions**

**The AC should be involved in relevant Committees, Commissions and Working Parties ensuring that all ISAF Olympic-related decisions take in account the views of Olympians. In addition it was agreed that the President will invite, whenever relevant and practical, a representative of the Athletes Commission to be present at Executive Committee Meetings as an ex officio, non-voting member.**

- (f) Information and Tracking Technology Commission

### **Decision**

**A thorough clean-up of the Sailor ID database and an introduction of a structured Regatta ID database web services based on Regatta ID was approved. This would include Sailor Classification, rankings and Coaches Registration etc and involve consultation with these groups.**

**An on-line Race Officials application system and an integration of International Jury regatta reporting documents were also approved.**

## **8. 2013 Mid-Year Meeting**

- (a) Deferred Submissions

The deferred Submissions were noted.

- (b) New / Urgent Submissions

New / urgent submissions were considered.

- i) Women's Representation

Following a review of Committee Nominations the Executive Committee noted 248 number of men were nominated and 76% were appointed to Committees. 54 number of women were nominated and 87% were appointed. The Executive Committee have some concerns about gender balances on some committees and they noted that where women were nominated they had a significantly higher chance

of becoming a member of a committee.

**Decision**

**The nomination process is to be reviewed with the aim of creating incentives for the MNA's to nominate more women at the time of the committee nominations.**

ii) Disciplinary Process of ISAF

The report on the Review of the Disciplinary Process of ISAF that was circulated at the 2012 November meeting was noted.

**Decision**

**A new independent Disciplinary Commission would be set up to deal with all disciplinary cases. They will develop standard procedures; carry out investigations and conduct hearings of all disciplinary complaints. With the exception of doping, any appeal from a decision of the Disciplinary Commission will be sent to the Review Board. The relevant changes to the ISAF Regulations will be put forward for a decision by Council at the Mid-Year meeting.**

**9. Events**

(a) America's Cup

A verbal update was given by the President.

(b) ISAF Sailing World Cup

i) A verbal update was given by the CEO.

**Decisions**

**A steering group would be reconstituted – this will be an informal group who would share ideas and be asked to strengthen the event manual. This group will consist of:**

**A representative from each of the Sailing World Cup events;**

**A Race Officials representative chosen by the Chairman of the Race Officials Committee;**

**A representative of the Events Committee: Ricarrdo Simoneschi (ITA);**

**A representative from an MNA;**

**Antonio Gonzalez de la Madrid – ISAF Sailing World Cup Manager**

**Jim Capron (USA) - Documentation**

ii) ISAF Technical Delegate

**Decision**

**Antonio Gonzalez de la Madrid was appointed as the ISAF Technical Delegate for the 2013 – 2016 ISAF Sailing World Cup.**

iii) Management Team

It was noted that any future format trials should be approved by ISAF before being

implemented at ISAF Sailing World Cup events.

**Decision**

**A small ISAF team will be created to manage the ISAF Sailing World Cup. This team will consist of:**

**Riccardo Simoneschi (ITA) – Events Committee**

**Chris Atkins (GBR) – Vice-President**

**Alastair Fox – ISAF Head of Competitions**

**Antonio de la Madrid – ISAF Sailing World Cup Manager**

(c) Olympic Sailing Competition 2016

- i) A progress report was given by the ISAF Head of Competitions. It was noted that the ISAF Technical Delegate would carry out a site visit to Rio in March and a full report would be made at the 2013 ISAF Mid-Year meeting.

**Decision**

**Alastair Fox is appointed as Technical Delegate for the Rio 2016 Olympic Games**

- ii) Olympic Management Team

**Decision**

**In order to properly manage and prepare for the Rio 2016 Olympic Games a management team will be appointed:**

**Bernard Bonneau (FRA) – Chairman Racing Rules Committee**

**Jan Stage (DEN) – Chairman Race Officials Committee**

**Kim Andersen (DEN) – Chairman Equipment Committee**

**Pablo Masseroni (ARG) – Chairman Events Committee**

**Scott Perry (URU) – Vice-President and TD**

**Chris Atkins (GBR) – Vice-President**

**George Andreadis (GRE) – Vice-President**

**Alastair Fox – ISAF Head of Competitions and TD (Chair)**

(d) Olympic Sailing Competition 2020

A progress report was given by the ISAF Head of Competitions Department on the 3 potential venues – Istanbul, Valencia and Tokyo.

(e) IOC Youth Olympic Games 2014

- i) A progress report was given by the ISAF Head of Competitions Department. It was noted that the ISAF Technical Delegate would carry out a site visit to Nanjing in April and a full report would be made at the 2013 ISAF Mid-Year meeting.

- ii) Technical Delegate

**Decision**

**Alastair Fox will be the ISAF Technical Delegate for the Nanjing 2014 Youth Olympic Games.**



- iii) Youth Olympic Games Working Party

**Decision**

**The Working Party will consist of:**

**Cory Sertl (USA)(Chair)**

**Marina Psychogiou (GRE)**

**Pablo Masseroni (ARG)**

**Bruno De Wannemaeker (BEL)**

**Fiona Kidd (CAN)**

**This Working Party will continue their work for 6 months after the Youth Olympic Games has ended in order to make sure recommendations and decisions for the 2018 Youth Olympic Games can be made.**

- (f) World Match Racing Tour

The CEO gave an update on the contractual arrangements for the World Match Racing Tour.

**Decision**

**In light of the contractual arrangements now applying to the WMRT, and the announcement of a new Women's Match Racing Tour under the auspices of WIMRA, Executive agreed it should review the Match Racing Committee Terms of Reference to ensure they are relevant and appropriate for 2013 and beyond.**

- (g) WIMRA

Adrienne Greenwood reported on the Women's International Match Racing Association's professional match racing series.

**Decision**

**The CEO and Adrienne Greenwood will negotiate with WIMRA about the event fees but the Executive Committee expects the event to be established quickly and get on a normal financial footing as soon as possible.**

- (h) ISAF Women's Match Racing World Championships, Korea

**Decision**

**Jon Napier is appointed as the ISAF Technical Delegate for the 2013 ISAF Women's Match Racing World Championships, Korea.**

- (i) 2014 ISAF Sailing World Championships, Santander

i) A progress report was given by the CEO and ISAF Head of Competitions following their meeting with the Real Federacion Espanola de Vela.

ii) ISAF Technical Delegate

**Decision**

**Alastair Fox is appointed as the ISAF Technical Delegate for Santander 2014 ISAF Sailing World Championships**

iii) Race Official Appointments

The following race officials are appointed to work on the planning for the Test Event in September 2013 and for the 2014 ISAF Sailing World Championships.

**Decision**

**Jan Stage (DEN) – Jury Chairman**

**Nino Shmueli (ISR) – PRO**

**Jurgen Cluytmans (BEL) – Equipment Inspection Chairman**

iv) Finance

Concern was expressed over the lack of sponsors but it was noted that the Tax Consortium had been signed which will make the Championships financially attractive for sponsors.

**Decision**

**The CEO and ISAF Head of Competitions will report back on the budget issues of the event to the Executive Committee immediately after 1 March 2013.**

(j) ISAF Youth World Sailing Championships 2013

i) The CEO and ISAF Head of Competitions gave a verbal update on the progress of the ISAF Youth World Sailing Championships 2013. It was noted that ISAF was still finalising contracts to ensure the supply of equipment for the Championships.

ii) ISAF Technical Delegate

**Decision**

**Antonio Gonzalez de la Madrid is appointed as ISAF Technical Delegate for the 2013 ISAF Youth Sailing World Championships, Cyprus.**

(k) ISAF Nations Cup 2013

**Decision**

**Jon Napier is appointed as ISAF Technical Delegate for the 2013 ISAF Nations Cup.**

(l) 2013 ISAF Events

The Executive Committee members reviewed attendance at the 2013 ISAF events.

## 10. ISAF Members

The CEO reported on difficulties that some of our MNAs were experiencing with the autonomy of their organisation being compromised.

**Decision**

**An urgent submission will be put before Council that a new Regulation will be added stating that when the autonomy of an MNA is being, or is, compromised the ISAF Executive Committee is entitled to take any appropriate decisions in order to protect the interests of the sports of sailing in the Country or that MNA. These measure may include the suspension or the expulsion from the ISAF membership if the constitution, law or other regulations in force in the Country of the MNA concerned, or any act by any**

**governmental or other body provokes the activity of the MNA or the making or expression of its will to be hampered. Any actions initiated by the EC would be later submitted to the Council for approval.**

## **11. Future ISAF Meetings**

- (a) 2013 Mid-Year Meeting, Copenhagen, Denmark – 9-12 May (subject to contract)
- (b) 2013 September Executive, Paris, France – 13-15 September
- (c) 2013 Annual Conference, Muscat, Oman – 7-17 November
- (d) 2014 February Executive, Punta del Este, Uruguay – 10-12 February
- (e) 2014 May Executive, Southampton, UK – date tbc
- (f) 2014 September Executive, New York, USA – 6-8 September
- (g) 2014 Annual Conference – dates and venue tbc
- (h) Length of the Annual Conference

### **Decision**

**The length of the Annual Conference will be shortened to fit within one week. Commissions and Sub-Committees may not necessarily need to meet at the Annual Conference if they would need more time and opportunity to do their work. If they would meet outside the Annual Conference it would be possible for those Sub-Committees and Commission to meet for a longer period.**

- (i) Venue for Annual Conferences

### **Decision**

**A study will be made as to whether it would be more cost effective and desirable for both ISAF and MNA's to have each year's Annual Conference in the same place or in a region of Europe that allows for ready accessibility to the widest number.**

## **12. ISAF Priorities**

- (a) The Executive Committee discussed the priorities of ISAF for the next four year period. The Committee is of the opinion that marketing (increasing revenues for the sport) combined with a development of ISAF properties such as the ISAF World Cup should be one of the primary goals. Other focus areas will be development, training, sport promotion, sport presentation, TV, the governance system of ISAF, and continuing the increase of women participation in committees of ISAF.
- (b) ISAF Olympic Commission

It was proposed to up-date the ISAF Olympic Commission report of 2009.

### **Decision**

**In order to review and refresh the last report the ISAF Olympic Commission would be reinstated and consist of the following Members:**

**Chair – tbc**

**Scott Perry (URU)**

**Chris Atkins (GBR)**

**Cory Sertl (USA)**

**Pablo Masseroni (ARG) or Riccardo Simoneschi (ITA) - Events Committee**

**Carolijn Brouwer (NED)**

**A member of the new Athletes Commission**

**Kim Andersen (DEN)**

- (c) ISAF Recognized Training Accreditation

ISAF has agreed to subsidise an initial inspection for up to 3 MNAs per year. The Annual accreditation fee is currently £250 and the removal of this fee would increase take-up of MNAs wishing to take part.

**Decision**

**The Executive Committee approve the removal of the £250 annual accreditation fee for ISAF Recognized Training.**

**13. Any Other Business**

The Executive Committee finalised the list of the Vice-Presidents areas of responsibility (Appendix 1).

EXECUTIVE COMMITTEE AREAS OF RESPONSIBILITIES – APPENDIX 1

PRESIDENT

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
	America's Cup			
	ASIOF Relations			
	Corporate Governance			
	Events			
	GAISF Relations			
	IOC Relations			
	ISAF Profile			
	Office & Administration			
	Sponsors			
	Risk Management			

CEO

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
ASIOF Relations	International Regulations Commission			WADA
Corporate Governance	Medical Commission			IFDS
Court of Arbitration	Review Board			IRSA
Disabled Sailing				WSSRC
Events				
Finance				
GAISF Relations				
Information Technology				
IOC Relations				
Isle of Man Companies				
Legal				
Marketing / Communications				
Office & Administration				
Revenue				
Sailing World Cup				
Sponsors				
Advertising Code				

GEORGE ANDREADIS

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
Sponsors	Equipment Committee	South - East Europe & Iberian Pen.	Mediterranean Sailing Union	ORC
Offshore Sailing	International Measurers Sub-committee	BUL, MKD, MDA, MON, ROU, SRB, KOS, CYP, FRA, GRE, ISR, ITA, LIB, MLT, MON, SMR, TUR, AND, POR, ESP		
IMO				
IOC Athletes Commission				
Oceanic Concordat				

CHRIS ATKINS

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
Events	Events Committee	North - East - Europe & Low Countries	EUROSAF	
Isle of Man Companies (Events)	International Judges Sub-committee	GBR, IRL, AUT, CRO, CZE GER, HUN, LIE, SVK, SLO, SUI, BLR, LAT, LIT, POL, UKR, BEL, LUX, NED, DEN, EST, FIN, ISL, NOR, SWE		
Office & Administration	Olympic Classes Sub-committee			
ISAF Sailing World Championships	Race Management Sub-committee			
World Cup	Race Officials Committee			
	Sail Rankings Sub-Committee			
	Athletes Commission			



ADRIENNE GREENWOOD

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
World Match Racing Tour	ISAF Classes Committee	Oceania	OSAF	
Corporate Governance	Match Race Rankings Sub-committee	ASA, AUS, COK, FIJ, NZL, PNG, SAM, SOL, TAH, VAN		
	Match Racing Committee			
	Team Racing Sub-committee			
	Women's Forum			
	International Umpire Sub-committee			
	Class Rule Sub-committee			
	Audit Committee			

NAZLI IMRE

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
Connect to Sailing Project	Development & Youth Committee	Africa and Near East	ASCON	
Development of the Sport	Youth World Championship Sub-committee	ARM, AZE, GEO, KAZ, KGZ, RUS, ALG, DJI, EGY, LBA, MAR, SUD, TUN, ALG, DJI, EGY, LBA, MAR, SUD, TUN, ANG, BOT, KEN, MAD, MRI, NAM, MOZ, NGR, SEN, SEY, RSA, TAN, UGA, ZIM		
Youth Olympic Games				
ISAF Youth Sailing World Championship				
Coaches Commission				

GARY JOBSON

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
Communications & TV	Information and Technology and Tracking Commission	North America & Caribbean	PANAM	ORC
Information Technology	Racing Rules Committee	ANT, ARU, BAH, BAR, BIZ, BER, BVI, CAY, JAM, GRN, AHO, LCA, TRI, ISV, CAN, USA		
ISAF Profile	Sailor Classification Commission			
Marketing	Coaches Commission			
Sponsors	Oceanic and Offshore Committee			
	Empirical Handicap Sub-committee			
	Special Regulations Sub-committee			

QUANHAI LI

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
Development of the Sport	Windsurfing & Kiteboarding Committee	Asia	Asian Sailing Fed	
Youth Olympic Games	Equipment Control Sub-committee	BRN, IRI, KUW, OMA, PLE, QAT, KSA, UAE, CHN, TPE, GUM, HKG, JPN, PRK, KOR, PHI, IND, INA, MAS, MYA, PAK, SIN, SRI, THA		
Sailing World Cup				
Training & Development				
Race Officials				

SCOTT PERRY

<b>FUNCTION</b>	<b>COMMITTEES / COMMISSIONS</b>	<b>COUNTRIES</b>	<b>REGIONAL FEDERATIONS</b>	<b>OTHER STAKEHOLDERS</b>
Corporate Governance	Audit Committee	South & Central America	South American Sailing Fed	Regional Games Feds
Treasurer	Constitution Committee	COL, ESA, DOM, MEX, PAN, PUR, CUB, ARG, CHI, ECU, GUA, PER, URU, BRA, PAR		
Isle of Man Companies	Regional Games Committee			
Office & Administration				
Olympic Games				
Risk Management				